



1 **INDIA ADR WEEK 2023 DAY 3 - MUMBAI**

2 **SESSION 3**

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6 **PRAGMATISM, PITFALLS AND PRACTICAL IMPLICATIONS IN ARBITRAL**  
7 **APPOINTMENTS: A 360 DEGREE VIEW**

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9 **12:00 PM to 01:30 PM IST**

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11 **SPEAKERS:**

12 Andrew Cannon, Partner, Herbert Smith Freehills

13 Jed Savager, Partner, Pinsent Masons (Dubai)

14 Ankit Goyal, Partner, Allen & Gledhill

15 Patrick Taylor, Partner, Debevoise & Plimpton

16 Amba Prasad G. Vice President and Legal head, Larsen & Toubro Construction

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19 **HOST:** The next session is organized by Trilegal on Pragmatism, Pitfalls and Practical  
20 Implications in Arbitral Appointments - A 360 Degree View. On the panel we have Mr. Andrew  
21 Cannon, Partner at Herbert Smith Freehills, Mr. Jed Savager, Partner at Pinsent Masons in  
22 Dubai, Mr. Ankit Goyal, Partner at Allen & Gledhill, Mr. Patrick Taylor, Partner at Debevoise  
23 & Plimpton, and Mr. Amba Prasad, Vice President and Legal Head Larsen & Toubro  
24 Construction. The moderators for this panel are Shalaka Patil and Siddharth Ranade, both  
25 partners at Trilegal.

26  
27 **SHALAKA PATIL:** Thanks very much, Charvi. And if I could invite everyone who's having  
28 coffee outside to get their coffees, and please come in so that we can start this panel off. Thanks  
29 very much to all of the esteemed panellists for joining us at this Trilegal lunch session on what  
30 we very sagely titled Pragmatism, Pitfalls and Practical Implications in Arbitral Appointments  
31 - A 360 Degree View. So an ambitious title and we hope that with panellists from UK,  
32 Singapore and UAE as also India, of course there is somewhat of a 360 degree view by the end  
33 of this panel. So without any further ado, I will kick this panel off with the first question, a  
34 common question for all of the panellists and perhaps Ankit can begin, and then everyone in  
35 a row can respond on what are the key issues that we think about and we keep in mind when



1 nominating arbitrators and in particular, do arbitral institutions play an important role in  
2 this? What happens in ad hoc situations? So maybe quick thoughts on this one from each one  
3 of you. Thank you.

4  
5 **ANKIT GOYAL:** Thank you. Shalaka. I think they say that your arbitration is only as good as  
6 your arbitrator. So the choice of arbitrator is one of the most important choices that any party  
7 can sort of make. And what is very funny is that despite the fact of how important the arbitrator  
8 is, there's absolutely no public information about arbitrators and their performance. So I think  
9 the decision on choice of arbitrators often taken on the basis of information, which is  
10 anecdotal, which is based on hearsay. So it's always tricky to find out. I think I can tell you the  
11 two main considerations that people should have is fairness and efficiency. So people should  
12 try and look out for arbitrators who are fair and efficient. Obviously, that information is not in  
13 the public domain. So, you'd have to generally go by information that you'll get from other  
14 people. But I think two things that are happening and people should look out for. One is the  
15 Professor Kathryn Rogers has introduced this: Arbitrator Intelligence Database, which is  
16 intended towards creating that database about arbitrators and their performance. I think it's  
17 still very early days for that. People should look out for it. The second thing that's happening  
18 is that the Singapore courts have decided to name arbitrators in their decisions in relation to  
19 setting aside of arbitral awards. So, those two developments are creating what I would call  
20 some element of transparency in the performance of arbitrators. There is enough to be said  
21 about appointment of arbitrators in the Indian context, but I'll hold off on that.

22  
23 In relation to institutional appointments, of course it really depends if the parties can agree on  
24 an arbitrator in the sole arbitrator context, that's obviously good. If they cannot, or if the two  
25 nominated arbitrators cannot agree on the presiding arbitrators, then the institution will  
26 appoint. I think on that question what's obviously interesting is that the institutions do play a  
27 very key role in appointment of arbitrators. They are the ones who are the gatekeepers in  
28 identifying the right kind of arbitrators. And in fact, I would say in honest disclosure, I was at  
29 the SIAC about ten years ago, although on an MCIA platform, institutions don't matter, but I  
30 would say institutional arbitration is generally good. But having said that institutions play a  
31 key role. Just two or three key points. SIAC, for example, has a default mechanism of  
32 appointing a sole arbitrator with the arbitration clauses silent on the number of arbitrators.  
33 That's one thing to note. The second is, if it's a multi-party arbitration and for example, there's  
34 one Claimant and two Respondents. And if the Respondent or the two Respondents are unable  
35 to jointly nominate an arbitrator under the SIAC Rules, the President of the SIAC Court  
36 appoints all three arbitrators. So that's the second point. Finally, the SIAC rules are  
37 undergoing change. The draft rules are out. There are a few interesting topics that have been



1 introduced in the new rules. I will not talk about all of them, but I think one of the things that  
2 the party should take note is that the SIAC is bringing into the rules the list procedure, which  
3 is there in the UNCITRAL Rules. The list procedure essentially entails that the SIAC will give  
4 a list of five arbitrators to both parties and the parties can strike out one name and order in  
5 preference four and give it back to the SIAC, and the SIAC will appoint one of them. So those  
6 are just some developments, things to look out for, but happy to talk about the new innovations  
7 in the proposed rules, whether they will happen or not we will see. So, yeah, just slightly long  
8 opening comments.

9

10 **SHALAKA PATIL:** All great comments. Thank you. Patrick if we could also hear from you.

11

12 **PATRICK TAYLOR:** Yes my one, the one key point I thought I would make is that you should  
13 absolutely not appoint an advocate as party appointed arbitrator; an advocate for your case  
14 that is. You want someone that is going to have credibility with their co-panellists. And you  
15 often get this from clients who say I would like to appoint so and so. I know that they'd be  
16 really receptive to my point of view. And you have to really teach your clients that's not in their  
17 best interest. Ultimately what you're trying to sort of read the tea leaves on is what's the  
18 relationship going to be like between your party appointed arbitrator and the rest of the  
19 Tribunal. Who do you think is going to be the party appointed on the other side? Who do you  
20 think is going to be the chair of the Tribunal? And what will the chemistry be between those  
21 individuals? If your person doesn't have credibility and the ability to build trust and rapport  
22 with the other members of the Tribunal, they won't actually be able to do the role that you've  
23 appointed them for, which is to listen to and understand your case and make sure that the  
24 Tribunal understands the case and is able to consider it fully. And so I think I would say that  
25 the rule of thumb is the IICC, the independence, impartiality, capability, and chemistry. As far  
26 as the roles of the institutions, yes, of course, they play fundamental roles. And just to pick up  
27 one point from the LCIA, which is a bit different to other institutions, the LCIA is ultimately  
28 responsible for the appointment of all members of the Tribunal. They distinguish the selection  
29 of potential candidates from the appointment. So they do all the appointing, but they will  
30 consider any proposals on candidates. So nominations of candidates from the parties where  
31 that's been an agreed process, but they essentially retain a right to veto if they think that any  
32 of the absolute things like partiality, independence are not going to be supported if the  
33 candidate you selected is not appropriate.

34

35 **SHALAKA PATIL:** Thank you. Mr. Prasad if we could hear from you.

36



1 **AMBA PRASAD:** Good afternoon everybody. Yeah, I want to continue from where Ankit and  
2 Patrick were talking about with respect to selection of an arbitrator. Yes, as a user of  
3 arbitration, I have a very clarity in front of having an arbitrator who is fitting into the four  
4 bullet points what Patrick said, II&CC. The last C becomes very important in terms of having  
5 the clarity about how to navigate among the other two members as well. And when we do a  
6 selection process, we have a large discussion with the counsel, who is advising us as well as  
7 also other stakeholders in the matter. And then depending on the dispute that is involved and  
8 the technicalities or the complications that are there, we are going to identify it according to  
9 us the right fit to be our nominee arbitrator. But at the same time we also are very mindful of  
10 the fact that the arbitrator is not our spokesperson in the panel. Therefore, he has to be very  
11 clear about how he is going to play around his role among the three in the whole process. And  
12 I also had this experience of selecting the right arbitrator when Jed and I were in an arbitration  
13 in the recent past and that was a very exhilarating experience of going through the plethora of  
14 CVs of the potential arbitrators and then zeroing in on one and then thereafter doing things  
15 about it. Yeah, when it comes to the institution, institution plays according to me, a lesser role  
16 when the parties are actually having clarity about nominating their persons unless and until  
17 there is, as was mentioned, the shadow about the person's impartiality or some kind of  
18 understanding about the whole process. But I do not know how far the institutions are  
19 maintaining a roster about each individual arbitrator that has been appointed and then the  
20 award has been rendered and their ranking or gradation that has been made with respect to  
21 Class A, Class B, Class C or whatever it is. So in that case, it becomes difficult perhaps for the  
22 institutions to really have a view about a person being fit or not fit for the purpose. I think I'll  
23 stop at that.

24

25 **JED SAVAGER:** Thank you, Amba. And I'm glad the experience you had with me was  
26 exhilarating. Let's hope the next few minutes are too. So, just listening to all of that, where I  
27 come at it from is actually knowing what the dispute is at the time, you're making your request  
28 for arbitration. A lot of my experience has been that people see arbitration as the issuance of  
29 the notices that bringing the other party to the table. Don't worry, we'll issue the notice. It'll  
30 settle and we don't need to think anymore. The difficulty with that is that not enough time is  
31 put into actually analysing the underlying dispute. And that is so important in terms of them  
32 thinking about who your arbitrator should be. Is it a black... Do you want a black letter lawyer?  
33 Someone who's going to really apply the contract to its letter, or actually do you really need  
34 some flexibility around those terms. Is a civil lawyer better? You're only really going to  
35 understand that once you've understood, really understood the dispute, you're referring to  
36 arbitration. So that would kind of be my starting point. And then really moving on from that  
37 when you're selecting your arbitrator, picking up on what Patrick said, and Amba picked up



1 on too, what are the characteristics that you're looking for? More importantly, how have they  
2 performed before? What has your experience been of that Arbitrator? So really, drawing on  
3 your counsel's experience to identify how certain are you that that arbitrator will perform in a  
4 certain way. And when you're trying to crystal ball gaze how that Tribunal will come together  
5 if it's a three party Tribunal, and that's so important, because your nominee is the one that you  
6 should have the most certainty over. And then when you're thinking about what the other side  
7 might do, you know to a reasonable degree the sort of perspective your nominee might come  
8 from and that's really important in them getting that chairman in place so that you feel you've  
9 got both a say in terms of who the chairman is, but also in terms of the likely approach of the  
10 whole process. So they're really the things I would be looking at in terms of factors for  
11 selection. In terms of the institutions absolutely. They're there to really support the position  
12 when things don't go so well where you have issues over the agreement of the chair, etc. But  
13 really, certainly from the Middle East where I'm based, there's a sort of key issue. You have  
14 varying degrees of quality of institution across the region. And one of the really important  
15 points that comes out of that is the pool of arbitrators that are on the lists of those institutions.  
16 So that's a really important consideration at the outset, when you're looking at the institution.  
17 What are the qualities of the arbitrators on those lists and that to me is a really important  
18 consideration as well. I'll pass on to Andrew.

19

20 **SHALAKA PATIL:** Thanks Jed. Andrew.

21

22 **ANDREW CANNON:** That's a really interesting and essential stuff. I mean just to go back  
23 to the core principles what is arbitration? It's a choice. Parties are choosing to arbitrate their  
24 dispute. They want a fair, a neutral process. They want a just outcome. It's a private hearing.  
25 It's not public. It's even more important therefore that your choice of arbitrators is right.  
26 There's no right of appeal and usually no right to appeal on the basis of merit. Certainly it can  
27 be very difficult, with any sort of challenge on the basis of regularity or whatever it might be.  
28 So the behaviour of the arbitrators, and indeed, our confidence in those arbitrators, the party's  
29 confidence in those arbitrators more importantly is essential. It's absolutely critical. And so  
30 impartiality, we're going to come on to discuss a lot of these points, is an absolutely vital part  
31 of that, and the neutrality of the process. We talked a bit about institutions, as Jed was saying,  
32 particularly at the beginning, when you don't have a Tribunal, the role of institutions is hugely  
33 important and can save parties an enormous amount of time where the alternative is, of  
34 course, the only alternative would be shuttling back and forth to the courts. So the institutions  
35 can help the parties secure their bargain, get the Tribunal up and running. And they do it in  
36 slightly different ways. And we'll discuss one or two of them. Patrick, mentioned the LCIA and  
37 the veto they have over appointments. Of course the LCIA also have in their as a default in



1 their rules. They're the ones who set who choose the arbitrators. Of course, if you don't specify  
2 how arbitrators are appointed well, the institution fills in that gap and the ICC will say, well,  
3 each co-partner is a Tribunal of three. Party nominates one and then the two co-arbitrators  
4 appoint the chair. With the LCIA, the LCIA appoints all three, and it takes confidence in its  
5 appointment process and therefore the rigor of that appointment process is also very  
6 important and they do seem to be getting it right. The LCIA last year, of course had no  
7 successful challenges at all to arbitral appointments. And one point we'll come on to as well is  
8 disclosures. That's also an essential cornerstone of this process. We'll talk about that a lot more  
9 later. There is a real trend in increasing the amount, the volume of disclosures that arbitrators  
10 are making. So parties go into it with open eyes. We've seen the UNCITRAL Code of Conduct,  
11 which has just been adopted, which has a market trend about the need for arbitrators to make  
12 disclosures. Indeed, we can also discuss how much is too much. I was at recent conference  
13 where a very prominent arbitrator in fact said that one thing he does to avoid the risk of  
14 challenge is make disclosures of everything that he hasn't investigated in order to find out  
15 whether or not he has a potential conflict. And that's obviously a very long list. And he says  
16 every time there's any discussion at the conference like this, that list gets a bit longer.

17

18 **SIDDHARTH RANADE:** So thanks everyone for your valuable insights on this. So we have  
19 basically tried to bifurcate this panel discussion in two parts. In the first part we'll try to cover  
20 some themes around appointment of arbitrators and the second part, we'll touch upon some  
21 themes around more contentious issues, around challenges to arbitral appointments, conflict  
22 of interest, etc. So starting off with the first section, so to speak, and Jed, I wanted to start off  
23 with you. Now, obviously when it comes to appointments, the subject matter of the dispute,  
24 like you touched upon in the initial section, is obviously the central aspects that you take into  
25 account. So say, talking of a construction dispute, we just want to hear your insights on what  
26 sort of factors would you keep in mind while choosing the right fit? And one of the themes that  
27 often we tend to discuss when it comes to some technically intricate disputes is whether you  
28 would want an arbitrator who is technically qualified to be able to deal with that, those sort of  
29 issues? Or would you rather prefer to have an expert, a party appointed expert to do the same,  
30 perform the same role? So just want to have your insights on some of these points.

31

32 **JED SAVAGER:** Thanks very much. I think it's really interesting the technical aspect and  
33 that actually came up on a panel session yesterday. I guess I think where I start is looking at  
34 familiarity with the construction industry. And when I say that I don't mean a construction  
35 professional. That could well be a lawyer that specialized in construction. But why I think that's  
36 really important in terms of your Tribunal is, those professionals whether they're technical  
37 experts, construction lawyers, will really understand the genesis of some of these disputes,





1 then understand how they come about what causes them, the realities of delivering on a  
2 project, building a project. They would have seen these issues time and time again. And so  
3 come at it with a familiarity that's really important in terms of some of the technical issues that  
4 arise. Importantly that might include the construction of the contract, specific contract terms  
5 those sorts of things. And once you've kind of set yourself that framework in terms of looking  
6 at people with that construction industry background, what's the next factor you want in terms  
7 of your Tribunal it's obviously familiarity with the main relevant law. So when you're looking  
8 at and I touched upon this just a moment ago, you might be looking at different modes of law.  
9 So civil law versus common law and which one of those might suit you best in your particular  
10 dispute. For example, civil lawyers may look at issues such as disclosure on a more narrow and  
11 limited basis. Does your case really need disclosure? Is that something you're after? If it is,  
12 should you be looking at a common lawyer? Someone who's more familiar with those sorts of  
13 procedural issues. So familiarity of law is really important. Also someone with the region  
14 experience. So going back to experience in construction industry, if you've got a project again,  
15 going back to where I practice in the Middle East, you're really looking for a Tribunal that  
16 understands the local and cultural nuances of building projects in the Middle East. How do  
17 employers behave? How does the engineer administering that process? What are the sort of  
18 cultural nuances that underpin the performance of the party's obligations. Again, you're  
19 looking at sympathy and understanding and context for the resolution of the dispute. And then  
20 really looking at construction disputes more generally, they're very fact intensive, document  
21 heavy. We touched upon technical issues both in terms of programming issues, defects,  
22 technical issues, in that sense, complicated quantum issues. So you're really looking as well on  
23 that Tribunal for someone who's got really strong case management experience. And ideally, I  
24 would say certainly for the bigger construction cases, you really want certainly when, you're  
25 looking at your nominee, someone who's done that before, who's gone through the  
26 construction, arbitration process. Who understands the issues and has seen those through. I  
27 just want to touch on availability, most of the institutions pick up on that and deal with that  
28 very well. But when you're looking at your nominee, that's something you really need to probe  
29 carefully. Certainly in the construction arbitration space, you really need a Tribunal that's  
30 engaged and available because it's so fact heavy. So those are the sorts of broad things. I just  
31 want to come back to the point on should we have a technical person in as opposed to a lawyer.  
32 The answer is in an ideal world, you would want a construction professional on that Tribunal.  
33 I think they bring to that diversity of thought really important perspectives. The tricky bit  
34 being frank about it, is that if your Claimant in starting the process, then you don't know who  
35 the other side is going to appoint. And so you may well think a technical person would be really  
36 good on this Tribunal. But I don't know there's a range of things the other side could do, how  
37 that technical person will sit with who they appoint. It's a difficult balance at that stage to say



1 whether or not that's the right thing to do. But I'd absolutely agree that a technical person, a  
2 construction professional, should absolutely be something one is thinking about in the  
3 construction arbitration, context. So, I'll pause there.

4

5 **SHALAKA PATIL:** Thanks, Jed. You're quite right that it's a matter of fine balance, often.  
6 Moving on, sort of to look further into cross jurisdictional perspective, Andrew, I was hoping  
7 to get your thoughts on matters of how English law has evolved around arbitral appointments  
8 over the last, let's say five years or a decade. In fact, this issue has become very contentious  
9 and one that's raised often before our Supreme Court as well here in India. But we'd love to  
10 hear the English law perspective of this as well.

11

12 **ANDREW CANNON:** Thank you Shalaka. And yes, all the best pillars are comparative and  
13 particularly in our field of international arbitration, where we're drawing the threads from all  
14 the different jurisdictions and trying to find that international best practice. And thank you for  
15 asking the question on home turf. Anyway as an English qualified lawyer, but in terms of the  
16 UK position the English Arbitration Act enshrines some of those principles we were talking  
17 about earlier that arbitrators must act fairly and impartially as between the parties. It's a duty  
18 set out in Section 33 of the Act. And then under Section 24 of the Act, parties to English seated  
19 arbitrations have the right to apply to the court to remove an arbitrator where circumstances  
20 arise that give rise to justifiable doubts as to the arbitrators' impartiality. Now the current state  
21 of law, and you referred to the Supreme Court, was examined in the famous decision in the UK  
22 of *Halliburton and Chubb*. I was going to mention it, but it is one of the most important  
23 decisions in English Arbitration Law in recent times so much so that a number of the arbitral  
24 institutions were indeed given permission to intervene in that case in argument. So  
25 submissions were made by the LCIA, the ICC, CIArb, LMAA, Gafta. And I don't want to talk  
26 about any great detail. A lot's been said, and I expect most people in the room know about it.  
27 But it did set down the common law test for arbitrated disclosures and impartiality. And in  
28 short, the test that it set down was arbitrators must disclose any circumstances which might  
29 reasonably give rise to justifiable doubts to the arbitrators' impartiality. So this was then the  
30 common law test for apparent bias. Would a fair minded and informed observer having  
31 considered the fact, conclude that there was a real possibility that the Tribunal was biased.  
32 And this was made clear it was a continuing duty like the duty of impartiality itself. It didn't  
33 require that actual bias be proved. Just simply the appearance of bias. And there was a lot of  
34 discussion about the precise wording of the test. In the Court of Appeal, the Court of Appeal  
35 had used the formulation would or might give rise to justifiable doubts. But the Supreme Court  
36 thought that would was too high of a threshold, too high test. And that might perhaps was too  
37 low. So it instead adopted might reasonably, suggesting a more objective test. So what's





1 happened since? Well, a brief word on the Law Commission Report on the revisions of the  
2 Arbitration Act, which you may have heard about this. The Arbitration Act's been in force since  
3 1996. There has been over the last couple of years a wide ranging consultation process about  
4 revisions to the Arbitration Act. There's a general consensus within the English arbitration  
5 community that it didn't need a route in branch reform. This was a process to try to improve  
6 in certain areas and it involved consultation with a very, very large number of stakeholders.  
7 And the Law Commission has now published its report. Last month this was published. It will  
8 go to Parliament hopefully by the end of this year and indeed it could be enacted in law early  
9 next year. We recently held an event with the Law Commission representative Nathan  
10 Tamblin on this field and very wide ranging debate around the topics. I think it's fair to say  
11 some are still the subject of debate. Of course, it has to go through Parliament. That's  
12 Parliament's role. But this, I think the Law Commission has set out a very, very thorough,  
13 detailed report on why it is proposed amendments. So, I commend that to you if you're  
14 interested in the subject matter. But on this point, what the Law Commission has proposed is  
15 to effectively codify the common law test in *Halliburton*. So, there will now be a statutory  
16 duty, a continuing duty on arbitrators to disclose circumstances, which might reasonably give  
17 rise to justify their doubts as to their impartiality. There's no prescription as to what needs to  
18 be disclosed and interestingly they also include a new state of knowledge criteria. Now  
19 *Halliburton* didn't include this. Though, it was discussed at some level in the judgment. But  
20 the Law Commissioner has recommended that arbitrators should be under duty to disclose  
21 not only circumstances of which they are aware, but circumstances of which they ought to be  
22 aware. So a higher standard constructive knowledge has been proposed, and it's also proposed  
23 to be a mandatory rule in the Act. So some of the current rules of arbitration that exist, which  
24 refer only to disclosures matters that are currently known to arbitrators, will need to  
25 [UNCLEAR] in arbitration, at least be interpreted in this light, if this Act, of course, is adopted.  
26 And again gives rise to all these questions about what sort of inquiries should an arbitrator  
27 make in order to be able to discharge that duty of what that arbitrator ought to know. So it's a  
28 potential for future disputes. The Law Commission said, well, it will be resolved through case  
29 law and we will see what will happen on that. Thank you.

30

31 **SHALAKA PATIL:** Very interesting. And speaking about a codified duty to disclose, Ankit I  
32 wanted to move to you and ask you your thoughts on arbitrator selection and appointment  
33 and some challenges in that process as well, particularly from an Indian perspective. You  
34 mentioned something very interesting when you were speaking about Singapore Courts,  
35 naming the arbitrator in challenge proceedings and things like that. So, any thoughts on this?

36



1 **ANKIT GOYAL:** I think Shalaka, you cannot have a session on arbitrator appointments in  
2 India and not talk about retired judges. I am told that this is all transcribed. I will be honest,  
3 yet slightly cautious. I think retired judges get a slight bit of a negative rap. Some of it justified  
4 some of it not. At the end of the day, an arbitral award can be challenged predominantly on  
5 grounds of having a wrong process. So, therefore it's good to have judges who are legally  
6 trained and understand the process. But I think at the end of the day, particularly if you're an  
7 Indian party and if you're involved in a cross border arbitration, you should most definitely  
8 reconsider your choice of arbitrator and not go with someone who you've just been told or  
9 you're most familiar with, and that would be a retired judge. I think one of the most important  
10 themes that people should be aware of, is the dynamics or the dynamics of how a three member  
11 Tribunal works. I mean, I make my comments especially in the context of cross border  
12 international arbitration involving an Indian party. The dynamics of a three member Tribunal  
13 have to be and should be taken into account by any party who's nominating an arbitrator. A  
14 scenario that we've seen play out multiple times, is where the Indian party would nominate a  
15 retired judge. The opposing party, perhaps from another country, would appoint an arbitrator  
16 who is an arbitrator, an international arbitrator, very familiar with the process. It's likely that  
17 the two would not agree on the third arbitrator. The institution is going to appoint and coming  
18 back to the point about institutional role. SIAC, up until now has a mechanism which is not  
19 codified, but will be codified or likely to be codified in the 2023 rules is that where two parties  
20 are from different nationalities, they will appoint an arbitrator, presiding arbitrator, who is  
21 from a neutral nationality. Which then means you'll have a neutral nationality arbitrator. And  
22 to the point that Patrick you made about choose an arbitrator who's not your advocate. And if  
23 the Indian parties' retired judge is going to be an advocate in a three member Tribunal, which  
24 is constituted of two other arbitrators who are more sort of akin to the concept of international  
25 arbitration, then you're going to have problems. And those problems have happened multiple  
26 times. What is the point of having an arbitrator who's going to give you a dissenting opinion,  
27 which is not worth much to you as a party. I'm not saying do not appoint a retired judge. I'm  
28 just saying be conscious of the dynamics. There are, of course, a lot of retired judges who are  
29 as active in international arbitration, understand the process. One other point that I will make,  
30 which I think is important is that most retired judges when they retire from the bench have,  
31 to a great extent have had one, two decades, three decades of judicial experience sitting in  
32 appellate courts. International Arbitration is a trial. I think it's imperative that retired judges  
33 should be asked to undergo training particularly in the context of international arbitration,  
34 because we are talking about nuanced topics here. We're talking about deciding multimillion  
35 dollar, billion dollar disputes involving complex issues of evidence and trial on a cross border  
36 context. There is much value to be derived, and I think I am not. But if I were a retired judge,  
37 I'd be more than happy to undergo a training, to make sure that I can be part of the process



1 and without bringing along the baggage of sitting as a judge in Appeal Court for a long period  
2 of time. Just a couple of thoughts.

3

4 **SIDDHARTH RANADE:** Thanks for those insights. So moving on to more in-house counsel  
5 perspective on some of these issues Mr. Prasad, I wanted to ask you about your thoughts on  
6 basically what sort of factors from a client's perspective, are at the forefront in making these  
7 choices? Obviously, there are some common conundrums or choices at play, I mean, whether  
8 it's a retired arbitrator or a QC, or for example any previous engagements, past experiences  
9 you've had with working with a particular individual. Also, familiarity with the jurisdictional  
10 sort of issues in a particular system or familiarity with the business environment, especially,  
11 say, for a dispute emanating out of an Indian context. So what sort of things really go into the  
12 mix of your decision making as a client when making these decisions?

13

14 **AMBA PRASAD:** Thanks for this. As Jed and Patrick and Ankita have already spoken about  
15 the process of how do we identify an arbitrator to represent or to be nominated into the  
16 Tribunal. I don't want to repeat them, and I would rather say that in our setup it is going to be  
17 a rigorous funnelling process where we have lot of choices of names which are going to come  
18 about and keeping the dispute in perspective, the other side in perspective, and the kind of  
19 timeline that we may look at, whether it is institutional or ad hoc in terms of process being  
20 completed, we go on to a process of identifying shortlisting few of the people, which again, we  
21 do a synthesis of and then probably zero in on one person. There is no set formula that we  
22 need to have for the purpose of identification of a person to be a nominee arbitrator. But at the  
23 same time it is desirable that the person who we nominate has got a clear hang of the contract  
24 that we are executing on the dispute that is arising there from. The law that is governing the  
25 contract and the legal legalities that are involved therein and also some kind of a commercial  
26 savviness as to how this entire dispute that can be visualized from one perspective and then  
27 find whether one party is wronged or the other party is right in probably denying certain  
28 entitlements. And as we move on in the whole process, I'll come back to the C and the D what  
29 these two gentlemen spoke about, is there is a chemistry, and there is a dynamic, what Patrick  
30 and Ankit was talking about. They play a pivotal role in the whole process. And to facilitate  
31 that chemistry and dynamics among the members of the Tribunal, we need to have very clear  
32 pleadings and experts that give their reports to be placed before the Tribunal, so that their life  
33 and their work becomes easier for the purpose of adjudication of the dispute. So therefore, I  
34 would rather say that I would like to have a blend of an individual who has got all the three  
35 expertise and need not necessarily be a former judge or a technocrat. If it is possible, like how  
36 Jed used the word, an ideal world I would like to have one person, but then that is not available.  
37 Therefore we need to make available with the person's or the choice that we are going to make.



1 And the other black, dark side of the whole process is that we don't know who the other side is  
2 going to nominate. So therefore the whole process will again get into a churn when the  
3 nominee from the other side is appointed, and therefore the question of who the presiding of  
4 the Tribunal is going to be made and how they are going to make about it. So, many oftentimes  
5 it happens that there could be disagreement between the two, and therefore the institution  
6 comes into the play, and then as a nomination of the chair. And I'm a little sceptical about the  
7 method what Ankit was talking about the proposed guidelines that are likely to come where  
8 they are going to propose five names and out of which we need to choose four in order of  
9 priority. That practice was already here in India in the recent past by the public corporations.  
10 And I think that has been frowned upon by the court that you can't narrow down the choice of  
11 parties because that independence is lost. So I may not be sure that whether that is going to  
12 be applied in an Indian condition if it is possible. I think I will stop here.

13

14 **SHALAKA PATIL:** Thank you, Mr. Prasad. Just changing it up a little bit and speaking  
15 about when it comes to actually appointing arbitrators Patrick, I wanted to hear your views on  
16 if the arbitral community has a duty to ensure diversity and appointments and the key trends  
17 around this over the past five years, we've seen things like ArbitralWomen pledge. But are we  
18 doing enough for diversity and appointments? Could we do more? And whose duty that is?  
19 Maybe a little bit about that.

20

21 **PATRICK TAYLOR:** Thank you, Shalaka. Well, we can definitely always do more. I think  
22 the story of the last five years is a generally positive one. I'll come to a few statistics in a minute,  
23 but undoubtedly we've still got a ways to go on this journey. I think all stakeholders in  
24 arbitration and in the arbitration community bear a responsibility and have a part to play in  
25 this. Parties, counsel, institution, governments, and the judiciary, all play a role in the  
26 appointment of arbitrators and all play a role in the general diversity that we see in the  
27 arbitration community. Gender diversity is probably the one area where we've got the most  
28 measurable success. As in, a lot of people report on gender diversity in the appointments and  
29 so we can see that we've made genuine progress in that respect. There are, of course, other  
30 types of diversity, age, racial and geographic I think are the three most important ones because  
31 they're the most visual. And certainly speaking anecdotally in London, you see that the  
32 institutions are pushing very hard on the age part. I think gender and age are the two areas  
33 where the LCIA, for example has really made a strong commitment and when you get  
34 appointed now onto Tribunals it's striking how often you will be on a Tribunal with members  
35 that will be even younger than me and it's also striking how often a chair will be younger than  
36 some of the co-arbitrators. So there's definitely progress There too. Racial or geographic is a  
37 bit harder to measure, but in many senses on the former one what we've seen is that law firms



1 have made great strides in increasing diversity, both gender and racial and as more and more  
2 people are coming through the ranks. That's having a beneficial impact on the diversity that  
3 you see, and arbitral appointments generally. I've got a few statistics, but I thought I'd come  
4 to it and I'll touch on geographic diversity because I think one of the big complaints and I'm  
5 focusing very much on London here. But one of the big complaints that you do hear still about  
6 London as compared to other jurisdictions, is it hasn't made quite as much or the perception  
7 is at least. But it hasn't made quite as much progress in having arbitrators from different  
8 geographies and Counsel from different geographies appearing in front of those Tribunals. I  
9 think one of the things that you still hear is that Singapore, you're more likely to find teams of  
10 Counsel acting as advocates who are from outside of Singapore appearing in front of a Bench  
11 for the people that are from outside of Singapore. And London, you still have a preponderance,  
12 I think of English qualified Lawyers on Tribunals and a preponderance of English qualified  
13 lawyers acting as advocates. The Cross Institutional Task Force in Gender Diversity published  
14 a report in 2022 that highlighted how between 2015 and 2021 the appointment of women to  
15 Tribunals when up from 12.6% to 26.1% on institutional, amongst institutions that answered,  
16 the participated in the survey. So a very significant increase. The 26% is obviously still a long  
17 way short of where we would like it to be. So it's still a ways to go. Interestingly, the proportion  
18 of women arbitrator appointments made by parties also approximately doubled from 2015 to  
19 2020. From a much lower starting point. Only 8% of appointments were women in 2015,  
20 where the appointments were made by the parties and that went up to 20% in 2020, but  
21 unfortunately dipped in 2021. So I think parties and Counsel because counsel and parties are  
22 obviously acting on the advice of Counsel still play a very fundamental role here. In fact, the  
23 most progress, the most room for progress remains amongst those two groups. The LCIA  
24 figures really back up what I just said as the general trend, although they have pushed it  
25 forwards even more, I think, than those general averages. In 2015 they had 16% of women on  
26 Tribunals and by 2021 that number was up to 31.6%. So really good progress again still a bit  
27 of a ways to go. And just to finish in terms of diversity, in terms of nationality. And there are  
28 some interesting figures from the LCIA on this. So the LCIA appointed arbitrators from 49  
29 different countries in 2022. And I think the most interesting statistic is that although 85% of  
30 the cases that were being heard by the LCIA are governed by English law, only 60% of all the  
31 appointments were British and 40% were non-British. So there are more non-British  
32 appointees than there are non-English law governing disputes. I suppose that's not that  
33 surprising in one way, because you can imagine a Tribunal with two English qualified lawyers  
34 and one not or even two, not as long as there's one. So it gives you a bit more flex in that  
35 respect. But I think there is still some progress there. However, Africa remains a region that is  
36 underrepresented in those groups. And so it comes back to the role of parties and Counsel to  
37 really be thinking outside the box and pushing forwards on the diversity issue. There are many



1 reasons why that's worthwhile because it's having people with different slightly different  
2 perspectives or people that you think will have excellent chemistry with the members of the  
3 Tribunal is a very good reason for appointing someone.

4

5 **SHALAKA PATIL:** Thanks, Patrick. And one thing you said just reminded me of an anecdote  
6 that I will very quickly share. You spoke about age diversity. And I remember I had once  
7 written an article about some institutions rules. And I had commented on how in terms of age  
8 diversity, I think that institution had rules saying 35 at the lower end, then 70 at the higher  
9 end. So I commented, perhaps they could consider instead of 35, make it like 20 or 25 because  
10 there are lots of Counsels in courts who appear as arbitrators, and it would encourage younger  
11 lawyers. And then a very irate European arbitrator wrote me an email saying that I noticed  
12 that you've commented on the younger side of things, but not the older side of things. Do you  
13 think that people who are 70 plus can't act as arbitrators. He was absolutely right, because like  
14 you said, Patrick, we don't think about diversity in all its forms. We think about it in terms of  
15 how it may impact us or how it may be convenient for us. But many great points made. Ankit  
16 you want to add something?

17

18 **ANKIT GOYAL:** Sorry, just a couple of thoughts. The concept of diversity is really, really  
19 critical. I think we've seen to the point that Patrick was making sometimes younger arbitrators  
20 are actually more conscientious and in fact, better. We've had arbitrations where young  
21 arbitrators have been appointed, and the process has done really, really well. Rules of  
22 Appointment of the 2023 Draft Rules of the SIAC actually under 19.5 now says that the  
23 President of the SIAC Court shall take into account aspects of diversity and inclusion in making  
24 appointments. So I think that's an interesting development. The rules are draft from Mr.  
25 Prasad, so they are still being discussed. I will take your point on the list procedure and relay  
26 it back to the SIAC.

27

28 **AMBA PRASAD:** While we speak about diversity, I want to talk about an upskilling situation  
29 of an arbitrator, because today we are having complex arbitrations which are having a large  
30 volume of work and huge monies involved and shorter time frame for execution and therefore  
31 it gets prolonged for reasons not known to every party. But then it just gets prolonged. But the  
32 documentation that are maintained. There are beams that are used for the performance and  
33 the monitoring of records and stuff like that and there are a lot of programs that are analysed.  
34 How equipped is an arbitrator to really have look into all these things and then make an  
35 informed decision as to how he can do. Probably that also may be one point that the institution  
36 should look at when probably they are talking about either empanelment or nomination  
37 because we look at them as one of the criteria as to how good it is because first thing is many





1 former judges and other arbitrators. They want hard copies of things so that they can note  
2 down. And the number of volumes and the number of things. And then we start doing  
3 convenience compilation. Then it becomes shorter convenience compilations, and the list goes  
4 on of the compilations. But if they are savvy with respect to PDF related documentation, maybe  
5 there is some space left in their whole system. But then I'm not sure how many of them are  
6 there. And of course, all these technical paradigms that they need to look at.

7

8 **SIDDHARTH RANADE:** Yeah, thanks some very interesting points there. So moving on to  
9 a slightly more related theme is one area where the whole freedom to appoint arbitrators, or  
10 the choice of arbitrators becomes limited, or perhaps even non-existent, is in statutory  
11 arbitrations. And that's where and we see that say, for example, in the infrastructure a lot. So  
12 that's where Mr. Prasad, I wanted to get your thoughts on what's your experience generally  
13 been when it comes to arbitrations under statute or dispute advisory boards or specialized  
14 boards, and generally, any insights or recommendations that you have in terms of optimizing  
15 outcomes in those situations?

16

17 **AMBA PRASAD:** It's quite controversial I think because the whole process of dispute  
18 resolution, if they make it statute driven, it becomes a little difficult for the parties to really  
19 have a clear go about it because of the bias that is inherently enshrined into it. And we have  
20 had experiences where in a statutory arbitration we have not been able to drive because of the  
21 point that the Tribunal members will say that this is what is written in the contract, we can't  
22 travel beyond this or we cannot interpret anything beyond this. Therefore take your recourse  
23 in the courts of law for the next step. Second thing is on the dispute advisory or resolution  
24 boards that are there, which are minus one to the contract related disputes. Oftentimes it so  
25 happens that these dispute boards will perform their role as a core. They don't really involve  
26 themselves in anything. Rather, they'll try to keep things open and they never complete any of  
27 these activities within the time that is stipulated. And that puts the entire process of realizing,  
28 or at least going forward with respect to claim management in a jeopardy. And as I said in a  
29 contract of complex nature and huge sums involved, cash flow becomes a real issue for the  
30 management to really know. And then there is a lot of expectations that are made on these  
31 DAB processes and arbitration processes which becomes at times very hard to manage. So we  
32 are looking at ways and means how to really make it effective. But if it is not effective, we  
33 thought we should actually truncate the process for next time.

34

35 **SIDDHARTH RANADE:** Thanks, thanks. That's really helpful.

36



1 **SHALAKA PATIL:** Next one again for you, Patrick. I was wondering if you could speak a  
2 little bit about appointment of arbitrators basis experience of adjudication. There's always a  
3 lot of talk on retired judges in any panel that has something to do with Indian arbitration. And  
4 I don't think there's anything wrong with that at all; versus appointing on the basis of  
5 expertise, as Mr. Prasad was also commenting. Is there a better sort of approach? Certainly  
6 not a one size fits all.

7  
8 **PATRICK TAYLOR:** Certainly not one size fits all. I think we're very lucky in the arbitral  
9 community to have so many experience and talented former members of the judiciary willing  
10 to act as arbitrators. They bring a lot of experience, but as we've heard that it's not always  
11 without its pitfalls. I should preface my further comments on the basis that not all former  
12 members of the judiciary are the same and there are many who have risen to the very, very top  
13 of the international arbitrator crop and that you would have no hesitation in saying, do all of  
14 the things that you want to see of an international arbitrator. In fact, there are many that fall  
15 into that category. But with that caveat, I will venture into one generalization. One of the  
16 concerns that you do hear sometimes and get touched on, is the risk of judicialization of the  
17 process. People are just very familiar with the processes from the courts and they bring a lot  
18 of that into as sort of their default or their reflexes in arbitration. And that reduces the  
19 flexibility of arbitration. And I think if you come across candidates that do that, you should be  
20 wary about appointing because it's not ultimately usually that helpful in your proceedings. And  
21 the other is another point we heard about which is whether or not the person is technologically  
22 savvy. And I think that on average, you would say that as a group, retired judges tend to be less  
23 technologically savvy than other groups that have maybe come up through arbitration or  
24 Counsel teams. And that can be really problematic. I heard an anecdote recently about  
25 someone not having an email address. And that can be very hard to deal with. Incredibly hard  
26 to deal with. So the other thing is that cyber protection and cyber security are increasingly  
27 important. And so you want people to have that. In fact, I am sitting as an arbitrator at the  
28 moment where the parties both asked for procedural order number one to contain rules about  
29 cyber protection, and Debevoise & Plimpton has a protocol on cybersecurity that we adhere to  
30 in our arbitration. So you do have to have those things in mind as well. But I think the real  
31 point here is that as you come from all the panellists, you need to think about that the right  
32 way to go about your appointment process is to think about the characteristics you're looking  
33 for. Availability, conscientiousness, the ability to persuade. Absolutely key, what's the  
34 chemistry, what's the trust, what's the experience of that person? If a person is very  
35 experienced on a point that is key in an arbitration, the other members of the Tribunal are  
36 likely to look to that person for their views on that particular issue and the appetite for detail  
37 and the robustness of their analysis. What's the ability, the capacity of the person you've



1 appointed to understand the case that you're going to be putting forward to, Jed's point earlier.  
2 Understand what your case is about and be able to relay that to the other members of the  
3 Tribunal or ensure that there's a good discussion about that and the deliberations. And I think  
4 when you look at the characteristics from that end, it may lead you to selecting a retired judge.  
5 Maybe the retired judge is absolutely right based on all the characteristics of the case. But what  
6 it's guard against is saying that the pool that you're going to consider is only retired judges.  
7 And then which from that pool is the right person to choose. In my view, that's not the right  
8 way to go about it.

9

10 **SHALAKA PATIL:** Thank you. And now we'll move to the second sort of section of this  
11 panel, which is we'll talk about contentious issues and we also speak about conflicts of interest.  
12 And speaking of conflicts Jed and all of you in fact, are wearing the hat of law firm partners,  
13 for example. Could you speak a little bit about what you may be seeing often on arbitral  
14 appointments and conflict of interest issues, particularly amongst law firm partners, or in  
15 other roles as well?

16

17 **JED SAVAGER:** No Very happy to do that. I thought I'd start with you on that point. Picking  
18 up on something Andrew mentioned a bit earlier on around the rise in disclosure and extent  
19 of disclosure in the conflict of interest context. And when you mentioned law firms,  
20 international law firms approaching them to act as arbitrator, the two big things that have  
21 changed over the last few years are that the rules governing or the guidance governing conflicts  
22 of interest is recognized. The law firms are growing. Number two, they've recognized the  
23 corporate structures are changing and expanding. And those two things I think has had a really  
24 big impact in terms of the obligation to disclose and how that impacts in particular arbitrators  
25 sitting in international law firms. Probably the best starting point for that is the IBA Guidelines  
26 on conflicts of interest that was updated in 2014 and dealt with those two points specifically.  
27 In those guidelines, which used broadly by those arbitrators when they're looking at conflicts  
28 of interest, also referred to by many institutions when looking at it and also by Counsel  
29 representing the party. So often a touch point in terms of gauging, where you are on the conflict  
30 of interest go, and whether you should make a disclosure. The first important change to the  
31 arbitrator IBA Guidelines was it treated the arbitrator of having the identity of his or her firm.  
32 And what that meant is that when we're approached to sit as arbitrators, we are having to treat  
33 ourselves as our firm and look at it through that context. And then when the IBA developed a  
34 list approach or the application approach to Green, Orange and transfer again Red, Orange  
35 and Green. So the code system, a lot of those tests refer very much to the law firm. So, in the  
36 non-waivable Red list where you clearly shouldn't take on the appointment, quite obviously  
37 significant financial income from a party. The law firms getting that that obviously should



1 mean that you don't take the appointment on a waivable Red is significant commercial  
2 relationship with a party. So the law firm, not the arbitrator, the law firm, has significant  
3 commercial relationship. And then moving down into Orange, that's where you've got to make  
4 a decision, whether you disclose where either of the parties may conclude, there are justifiable  
5 grounds to conclude that they wouldn't be impartial or independent. Then in there again, we've  
6 got a number of grounds involved the law firms. So active for against the party in the last three  
7 years. Has that law firm acted against the party in last three years. Has the law firm acted for  
8 a party on a regular basis or is the law firm currently acting adverse to one of the parties. So,  
9 those sorts of issues mean that when you're looking at the disclosure, what you're going to  
10 have to disclose that's quite a big exercise. Number one. So due diligence is an issue for us as  
11 arbitrators within our law firms, but it also just gives rise disclosure both at this time of  
12 appointment but importantly, just coming back. So I think again both the points that Andrew  
13 and Patrick made, the ongoing duty of disclosure so that disclosure point is going to continue  
14 through the arbitration and therefore you need to bear that in mind both as the arbitrator and  
15 also the party appointing. So, really I think there if it was for me, I think that's a real issue that  
16 needs to be borne in mind just from that disclosure point of view. I'll let others maybe speak  
17 about what they're seeing in terms of the conflicts or challenges that then come about from  
18 these disclosures. But I'll probably leave it there for now.

19

20 **SIDDHARTH RANADE:** Thanks, Jed, for that. Like Jed like you mentioned the IBA  
21 Guidelines. So, Andrew, I wanted to get your thoughts on the IBA Guidelines and I think the  
22 key, key issue really is how much to legislate and how much to leave to the good sense and  
23 judgment of the arbitrator and the parties. And obviously there is merit in legislating in terms  
24 of ensuring a standardized approach, ensuring some basic guideline tests are met by all  
25 concerned across the board. So just want to do and that's where the balancing act is required.  
26 Right. So just want to get your thoughts on how you see the IBA Guidelines from that  
27 standpoint.

28

29 **ANDREW CANNON:** Thank you, Siddharth. It's a very interesting question. Of course, it's  
30 come up in the Law Commission's Review. And I talked earlier about the fact that law  
31 commissioners decided to set down this general principle and then leave it to the case law to  
32 apply all of these different tests. And things like the IBA Guidelines are hugely helpful and  
33 important as we all consider these issues. Whether or not it should be a law is a question of  
34 course for every jurisdiction. And I know here in India, of course, you have your own answers  
35 to that in a very innovative step by making it part of the law. I think still in most other  
36 jurisdictions it is remain guidance. But of course we can and frequently do include the IBA  
37 Guidelines expressly in procedural orders by party agreement when they're drafting, or the



1 Tribunal may oppose it. Still, I think mainly as guidance rather than as an absolute rule. But  
2 of course we say, that will depend on the case and the facts and circumstances and so on.  
3 Generally, the IBA Guidelines are very positive. They have been very helpful as I said. They're  
4 supposed to be indicative of a trade practice that we all recognize but of course there are  
5 disagreements with them as well and particular aspects of them. Many courts are unwilling to  
6 add this additional layer of analysis to their own developed position on disclosure and  
7 conflicts. And the test, indeed being applied in relation to independence and partiality may  
8 also be different. The IBA Guidelines and many institutional rules use the word independence.  
9 The English Arbitration Act doesn't. It only talks about impartiality. And again, that was  
10 another point that was discussed in the Law Commission discussion. Do we need to talk about  
11 independence as well as impartiality or do we just talk about impartiality. In fact, the Law  
12 Commission recommends just to leave the word impartiality without including independence.  
13 And we've had some arbitral institutions, in fact expressly say we will not adopt the IBA  
14 Guidance. The ICDR in the US, for example, said the guidelines do not establish a duty to  
15 disclose in all the circumstances that they themselves think disclosures should be made. In  
16 terms of the list themselves, Jed mentioned a number of points. Are they overly prescriptive,  
17 are they not? I mean, it's a very rigorous product of work from the committee at the time. It's  
18 been revised once. I think it was first adopted in 2004, revised in 2014 as Jed mentioned And  
19 there is currently a task force looking again at revising guidelines, which we understand should  
20 be then published and released next year. You can certainly quibble with some of them. The  
21 point Jed has made about including this point in a non-waivable Red list, that the arbitrator  
22 or his/her firm regularly by the party or an affiliate of the party and there needs to be a  
23 derivation of significant financial income therefrom. But that's been scrutinized in a number  
24 of cases. One English law case in particular declined to follow this and to effectively require an  
25 arbitrator to resign in a particular case in 2016, it was an anonymized case, W against S. But  
26 it is published. The arbitrator is named. But there the firm was involved, was instructed by an  
27 affiliate of one of the parties. The arbitrator, who actually was connected to the firm, was  
28 employed by the firm, was a partner of the firm. But didn't know anything about this case  
29 completely outside his knowledge. And it was an affiliate and it seemed to be unconnected. So  
30 the English Court there said this shouldn't be non-waivable Red list. We are not going to  
31 require the arbitrator to resign. So that is one example. That arbitrator has now left the firm  
32 and set up their own practice however. And there are some situations where it could be argued  
33 they're not prescriptive enough. On the other side of things on the Green list there is no  
34 disclosure required to be made in the context where the arbitrator had previously expressed a  
35 legal opinion, such as in an article or in a public lecture concerning an issue that also arises in  
36 the arbitration. And this is a really tricky issue we've been discussing. Do you pick, do you want  
37 an arbitrator who's an advocate for your case? Do you not? Martin Hunter, who we will all be



1 familiar with, said in one of his articles, “when I’m representing a client in an arbitration, what  
2 I’m really looking for in a party nominated arbitrator is someone with the maximum  
3 predisposition towards my client, but with the minimum appearance of bias”. When you’re  
4 looking to appoint in arbitrator, of course, you’re not doing your job properly. If you’re not  
5 looking up for articles or publications that that arbitrator has written. And of course, we talked  
6 about retired judges. Judgments are public. I mean, this is all out there in the open. It’s an  
7 important part of the process. But nevertheless that Green list about views, issue conflict as  
8 it’s called, views expressed in public articles, has been the basis for many challenges. Not, not  
9 that many have been successful, but nevertheless quite a few have led arbitrators to resign on  
10 the basis it’s put them in a difficult position. So, we will see. I mean there are these areas of  
11 specific criticism, but the guidelines remain, extremely helpful.

12

13 **SIDDHARTH RANADE:** Thanks. Thanks Andrew. That’s very, very interesting. Moving on  
14 to a very related theme here and something that’s been sort of tested here in Indian courts  
15 quite a bit is the unilateral appointment of arbitrators that we often see in contracts, especially  
16 government contracts, et cetera. So in India, obviously, we have had judgments in the last two  
17 or three years where that’s clearly been frowned upon by the courts, including the Supreme  
18 Court. So, Patrick, I wanted to ask you how has this area of law really developed before the  
19 English courts. And how have the English courts really perceived this? Is there a per se  
20 invalidity test or is there a more subjective assessment that courts would go into?

21

22 **PATRICK TAYLOR:** So, in the interest of time, I’ll keep this very brief. But I mean, the short  
23 answer is that there’s no absolute prohibition in English Law. The parties are free to agree on  
24 the procedure for the appointment of arbitrators and that’s enshrined in Section 16(1) of the  
25 Arbitration Act. In fact, Section 17 of the English Arbitration Act has an interesting provision,  
26 which is if you’ve agreed that if in an ad hoc arbitration with no appointing authority, if you’d  
27 agreed that the party would each to appoint an arbitrator, and the second party fails to make  
28 that appointment, there’s a procedure under English Law where the first party can apply for  
29 their appointee to become the sole arbitrator. And that apparently has been used quite  
30 frequently in maritime arbitrations, which obviously are very specific kind. But in most  
31 instances now you’re unlikely to find yourself in this situation. You can get some imbalances  
32 still. I think it’s still the case that in a number of instances, even institutional rules, if you  
33 nominate your arbitrator and the other side fails to nominate theirs, that appointment can be  
34 made by the institution, and in a sense, then you’ve got an advantage and the influence you’ve  
35 had over the appointments of your Tribunal. There are other instances, for example, under the  
36 LCIA rules, which is where you have more than two parties. If the parties can’t agree to put  
37 themselves into two sides, then irrespective of the agreement they have reached on the





1 appointment, the LCIA will step in and select and appoint all of the arbitrators. I think in  
2 practice it's very rare to see in any event, because apart from a default where someone's just  
3 failed to avail themselves of the right that they had, it's very hard to conceive of a circumstance  
4 where a party would agree essentially on some form of unilateral appointment of the Tribunal,  
5 and you would no doubt want to be very careful of that fact that if it ever was agreed, that it  
6 had been done on full advice, et cetera, because it's likely to be heavily scrutinized. And I think  
7 one thing that you should also expect is that in a case where there has been any form of  
8 imbalance, there's going to be additional scrutiny placed on that Tribunal to make sure that  
9 people are adhering to the obligations they have of impartiality and the obligations to treat all  
10 parties fairly and give each party an opportunity to present their case. And I think Tribunals  
11 are always wise to have that in mind, but especially in those circumstances. And I don't know  
12 how it is in other jurisdictions and it sounds like in India, you've got a very developed system  
13 on this. But in some ways you can see the argument for Paulson has famously put out an article  
14 saying that he thinks that the party's participation in the appointment of arbitrators is  
15 something that should be done away with because it ultimately undermines the validity and  
16 credit of arbitral rule. But I think for as long as party autonomy is key to arbitration,  
17 which maybe it always will be, it will remain an important part.

18

19 **SHALAKA PATIL:** Thank you. And then very briefly Ankit, if I could also request you to tell  
20 us about the Singapore approach to conflict and challenge process. And maybe if you have any  
21 stats that is also going to be of help.

22

23 **ANKIT GOYAL:** Sure I can see the clock ticking. I will keep this brief. In preparation for this,  
24 I just went through the annual reports of the SIAC, and I found out that in the last five years  
25 SIAC has received eleven challenges to arbitrators under the rules. Unfortunately, the  
26 decisions and challenges are confidential and are not published at least up till now. There is a  
27 proposal to make it public out of the eleven, nine failed. Two were allowed. I tried really hard  
28 to get some information about it. I have gotten anecdotal evidence which I think are two  
29 themes. One is that the sooner you challenge your arbitrator in the arbitral process, the better  
30 success you have of getting them removed. Because if the challenge is very delayed, then the  
31 Court of Arbitration of the SIAC is unlikely to hold that challenge up because it's going to be  
32 disruptive with the arbitration process. That is one comment. The second is, and this is  
33 interesting to the point that I made earlier about the dynamics within the Arbitral Tribunal. It  
34 was very, very interesting because the challenge arose from one of the arbitrator's letter to the  
35 to the SIAC court about the two other co-arbitrators and their behaviour. I'll pause here.  
36 Because this is anecdotal don't quote me on it. This is just based on hearsay. Maybe incorrect.  
37 I will, however, take this opportunity because some of the second case that I've spoken about



1 actually was in public domain and I will talk about that. So there are two cases of note from  
2 Singapore. One is *BYL versus BYN*. This is a 2020 case. By then, this sort of silent policy  
3 consideration of Singapore courts to name arbitrators had not kicked in. So, unfortunately, I  
4 cannot tell you who the arbitrator was. But if you will read the decision, you will very easily  
5 find out who it was. It was a well-known Indian senior advocate who was one of the nominees  
6 of the successful party in the arbitration. The party who was unsuccessful challenged the award  
7 on the basis of breach of natural justice, apparent bias of delayed and partial disclosure by that  
8 senior advocate who was the nominee on the basis that that senior advocate was acting with  
9 the successful party's law firm and the lead advocate. The award was not set aside. The  
10 challenge was rejected by the court to say that they did not see enough merit in that sort of  
11 basis, so that's one. Second one, not directly related with challenges, but very interesting  
12 nonetheless. I request you all to look at. That is the case of *CZT versus CZU*. This is hot off  
13 the press June 2023, where one of the parties challenged the award on the basis that the  
14 dissenting opinion or the dissenting award had laid down a list of things talking about the bias  
15 that the two co-arbitrators had, and the fact that they changed the ratio and the fact that there  
16 was procedural impropriety. They made an application to the court to request for the Tribunal  
17 deliberations to be made public. The Court rejected the application, saying that there are good  
18 policy considerations to keep the Tribunal deliberations confidential unless there are very,  
19 very specific in the rarest of rare cases. They said there has to be serious allegations of  
20 procedural misconduct, and there has to be a reasonably good chance of success on that. So  
21 yeah, the dynamics within an arbitral Tribunal is critical. And I do request you to read that  
22 decision. Arbitrator names are given, although not in the Indian context.

23

24 **SIDDHARTH RANADE:** Thanks Ankit. Very, very interesting. I know. I can see we are  
25 closing in on time. So this is a question, really to all of you on the panel. Can you tell us some  
26 actual real instances right, where you have faced these issues around conflicts or challenge to  
27 appointments of arbitrators, and how have they actually played out in terms of the outcome of  
28 the overall dispute? So anyone on the panel. Who is going to take this up?

29

30 **JED SAVAGER:** I'll go first. I'm sure I'm not the only one on the panel. I've actually got one  
31 at the moment where we're acting on an infrastructure project for the Claimant. The two  
32 parties have appointed, they've nominated their respective co-arbitrators. That's been  
33 confirmed by the relevant institution. There was no agreement between the parties to appoint  
34 the Chairperson, so the relevant rules came in, kicked into force there, and the two co-  
35 arbitrators quite quickly nominated a chair. The chair then wrote, saying that this is the  
36 selected person and that nominated person made a disclosure. And the disclosure was that  
37 they had acted as arbitrator, co-arbitrator on another arbitration involving our party that had



1 lasted three years, and they had just issued a final award. Our party informed as well, we  
2 weren't particularly happy with the outcome of that arbitration and there were various issues  
3 that came out in terms of the project et cetera in relation to arbitration. I should hasten to add  
4 that other arbitration was in a different country, different part of the world. So it had no  
5 relation to this arbitration, but nonetheless gave our clients a lot of concern that they were  
6 embarking on a new arbitration. A lot of money at stake. How will we resolve this? And that  
7 has brought really into sharp, sharp focus really looking at some of the things that Andrew was  
8 touching upon about the prescriptiveness of the IBA Guidelines. It looks as though it would be  
9 difficult on the facts we've got to say there was true any justifiable grounds finding impartiality  
10 or on the facts. But nonetheless, if this person is being put forward as the President of the  
11 Tribunal, so not a co-arbitrator, they will have the presiding vote. And really what it did for  
12 me, just reflecting on that over the last week or so was really looking back at this and thinking,  
13 well, where we start from with arbitration is trust and confidence in the process and what this  
14 issue has brought really into sharp focus is what now do we do with the institution and how  
15 will they deal with it? So we've been asked for our comments on the disclosure. But what will  
16 be really interesting is what the centre does with this. Does the centre exercise its discretion,  
17 and say look, whilst there may not be grounds to say or justifiable grounds to say there's issues  
18 with independence or impartiality, nonetheless, it is the chairperson. It is very proximate.  
19 We're going to ask the two co-arbitrators to go away and come up with an alternative. And  
20 that's kind of where we are but it really brings into focus where I think Shalaka you started  
21 with at the beginning about the role of the institution because the next step will be if the  
22 institution says we've heard what you say but are going to proceed to now confirm the  
23 appointment, then the next step for us will be and a difficult step will be do we then make a  
24 formal challenge to the appointment but of course, the other bit is that this is all being played  
25 out before the co-arbitrator potentially if our client lost, the President would know about it,  
26 too. So it's a bit like between the devil and the deep blue sea in terms of whether you make the  
27 challenge at all. So it really raises more questions than it answers. But I think kind of  
28 summarizes some of the issues that one faces and important to have the right institution in  
29 place and so on. I will pause there.

30

31 **PATRICK TAYLOR:** Can I just pick up on something you mentioned there, because I was  
32 about to say that I think before making a challenge, you really need to think, one about how  
33 like it is to succeed, but also what the procedure says about who's going to decide it. We have  
34 one recently where it was an investment treaty case under the ICSID Rules. And in the ICSID  
35 process, if you challenge one of the arbitrators, it's the other two arbitrators that first get to  
36 decide whether or not the challenge is valid. And if they can't decide, then it goes to Secretary  
37 General of ICSID. And in the case created a very interesting dynamic and one that ultimately



1 we felt very happy about the outcome on because we ultimately won the challenge. But the  
2 dynamic was that the two party appointed split on whether or not the challenge should be  
3 allowed and then ICSID supported -- rejected the challenge. So our party appointed was back  
4 in and immediately because we suspected it was the chair that was in favour of keeping that  
5 person in. We figured that our party appointed in the chair would have a better rapport than  
6 the person that voted against.

7

8 **SHALAKA PATIL:** Quick comments from anyone else? Andrew?

9

10 **ANDREW CANNON:** Yes. Patrick's talked there about the challenge. And when you're  
11 appointing, it's absolutely essential that you get as many disclosures from the arbitrator you  
12 are going to nominate as well. Of course you want to take a very cautious approach to that.  
13 Only once has an arbitrator I have nominated been challenged even. And in that case it was in  
14 fact a successful challenge. And that was due to some information that the arbitrators had not  
15 given us at the time, but that the other party found out. And it's an important part of the  
16 process to do that. Whether or not the case I refer to working with is in fact a set aside  
17 application rather than a challenge. Of course maybe different points are applied to the  
18 consideration at the point of challenge because of course it's easier in a way to stop and to  
19 change an arbitrator than it might be to set aside an entire award further down the line. So  
20 challenges do happen. We've had others where one of the big considerations we have and we  
21 have in all law firms is when former members of the law firms would often go and become  
22 arbitrators themselves. We would generally ourselves, then nominate somebody. But perhaps  
23 an institution does. And that can give rise to interesting questions as well. And how far does  
24 this process go? Again I was at another conference where we have an arbitrator who said that  
25 she's been challenged on the basis that one of the associates in her firm had been lectured by  
26 somebody who turned up as an expert witness on the side of the arbitrator. So the need to get  
27 into all this is very important.

28

29 **SHALAKA PATIL:** Really, really great examples here, and I think we only have time for this  
30 much. Thank you very much to all of our esteemed panellists. I think this is a great discussion.  
31 Lots of things to think about. Thanks very much to all of you for attending. And lunch is also  
32 served. So do please make your way to lunch. Thanks again.

33

34

35

36

~~~END OF SESSION 3~~~

37